



Department of Energy

Oak Ridge Operations Office
P.O. Box 2001
Oak Ridge, Tennessee 37831—

October 16, 2002

Mr. Dev Joslin, President
Advocates For The Oak Ridge Reservation
112 Newcrest Lane
Oak Ridge, Tennessee 37830

Dear Mr. Joslin:

Thank you for your comments on the Oak Ridge Operations Office (ORO) Alternative Management Model Initiative (AMMI). I appreciate your taking the time to review the report and express your concerns. In response to concerns like yours, we recently completed an additional study of a management model used at ORO from 1983 to 1999. This study will be available in the near future.

The AMMI provided ORO an opportunity to develop a conceptual design for the organization that will allow the Department of Energy to best deliver its missions on the Oak Ridge Reservation (ORR). As you may be aware, The President's Management Reform Agenda is driving all federal agencies to reduce layers of management, clarify roles, responsibilities, authorities and accountabilities, simplify requirements, and streamline management processes. As part of the Department's efforts to meet the President's Agenda, the Office of Science initiated in July a restructuring project for its headquarters and field organizations. The ORO AMMI conceptual design is a part of this project.

The Science restructuring project is now conducting the needed detailed design work for ORO, and its other field and headquarters organizations. This requires the full understanding of ORO's roles, responsibilities, authorities and accountabilities before a final design for the organization is completed. As we continue to develop the final design for the ORO, it is clear that consistent and effective coordination of the programs on the reservation is necessary. It is also clear that a manager responsible for the management of reservation land matters, and for representing the Department to stakeholders, is warranted. I assure you that as we continue to refine the final design for ORO, these important aspects of the management of the Oak Ridge Reservation are being considered in the detailed design of the new organization.

Mr. Dev Joslin

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Thank you again for sharing the concerns of the Advocates For The Oak Ridge Reservation. I hope that you will continue to follow our progress in restructuring the Office of Science and ORO.

Sincerely,

A handwritten signature in cursive script that reads "M. Holland".

Michael D. Holland
Acting Manager

cc (w/incoming):

The Honorable Zach Wamp

The Honorable Spencer Abraham

Dr. Raymond L. Orbach, SC-1, FORS

Dr. James F. Decker, SC-2, FORS

Dr. Milton D. Johnson, SC-3, FORS