

#	Company	Draft RFP Cover Letter Question	Draft RFP Section	Subject/Title	Industry Comment/Question
1	City of Oak Ridge, Tennessee	X		Contract Approach	The EM End State Contracting Model (ESCM) has great potential for success. As stated at the National Cleanup Workshop held on September 16, continuing success for the EM program relies on a strong partnership among the DOE, the Contractors, and the Host Communities. Almost the entire Oak Ridge Reservation is located within the Oak Ridge City limits; the cover letter should include a brief statement explaining the site location, and the importance of aligning DOE's desired End State with the City's. Some of the potential bidders may be unaware of this unique aspect of the Oak Ridge cleanup program.
2	City of Oak Ridge, Tennessee	X		Contract Approach	The three technical factors included in the "best value selection process"--key personnel, past performance, and management approach--are especially critical to the next stage of cleanup on the ORR. The EM contractor will be conducting complex cleanup work alongside ongoing work being performed by NNSA and Office of Science at Y-12 and ORNL. Therefore, an experienced workforce with demonstrated success should be weighted heavily in the overall "best value" score.
3	City of Oak Ridge, Tennessee	X		Contract Approach	Item #7 states that "DOE is considering holding oral problem scenarios and the Program Manager interviews via virtual means." While this approach understandable during the pandemic, this format is no replacement for the on-site, in-person traditional format. Hosting in-person meetings in Oak Ridge--with appropriate protocols---enables the prospective bidders to learn more about the site and community, while affording the selection team additional insight that cannot be gleaned from virtual sessions. The final RFP Cover letter should also clearly state that the contract leadership/management will be performed on-site, in Oak Ridge, and not remotely from a corporate office outside the City of Oak Ridge.

4	City of Oak Ridge, Tennessee		Enclosure	Integrated Accounting System (IAS) Backup Information	The IAS enables the Oak Ridge Environmental Management (OREM) contractor to create and maintain agreements with Y-12 and ORNL Management and Operating (M&O) contractors for support and services such as infrastructure support, Emergency Management, and utilities. With EM moving away from ETPP to high-risk cleanup on non EM-owned sites, the RFP should incorporate authorization to continue the support services contract with the City of Oak Ridge for Emergency Management and ambulance services. Given the complexity and scope of cleanup work to be performed during the contract period at Y-12 and ORNL, securing such services could greatly enhance the safety and security of the workforce and the community.
5	City of Oak Ridge, Tennessee		C.4	CERCLA Disposal Facility Construction (Y-12)	The draft RFP states that "The desired outcome is completed design, construction, and startup of the new onsite CERCLA disposal facility (the EMDF) to support uninterrupted cleanup activities on the ORR. The EMDF is planned to have a capacity of approximately 2.2 million cubic yards and is planned to be constructed in three phases, as capacity is needed, with each phase encompassing approximately one-third of the total capacity. The Contractor shall provide documentation and support reviews necessary for DOE to obtain a Disposal Authorization Statement for EMDF per DOE M 435.1-1 requirements." This provision (and all others in the RFP, for that matter) should not require the contractor to succeed in achieving the DOE desired outcome if the DOE desired outcome is technically unacceptable or otherwise fails to meet relevant law and regulations. A draft record of decision for the EMDF has not been released. The draft RFP needs to make explicit that the contractor will work with the community on waste acceptance criteria for the proposed facility, particularly with respect to mercury contaminated waste.
6	City of Oak Ridge, Tennessee		C.6.1.14	Public Relations and Media Support	This section contains a statement that "The Contractor shall provide necessary technical expertise to DOE and for DOE interactions with the Site Specific Advisory Board." Add "affected local governments, including the Oak Ridge Reservation Communities Alliance (ORRCA)" to this statement.

7	City of Oak Ridge, Tennessee		C.6.2	Project Services	This section is well-written and encourages continued cooperation with the City of Oak Ridge in key areas of importance to the community, including Reindustrialization, Emergency Management and Fire Protection, Historic Preservation, and Technology Development. The OREM Mercury Technology Development Plan is highly significant to reduce short and long-term risks and impacts associated with the presence of mercury in the environment.
8	City of Oak Ridge, Tennessee		H.4	Workforce Transitioning and Employee Hiring Preferences	This section is well-written and supports preference in hiring for non-managerial positions to individuals who were formerly employed by the incumbent contractor. These requirements are essential to provide continuity during the transition, and DOE EM's ability to maintain a well-trained workforce in a highly competitive environment.
9			H.9	DOE-H-2028 Labor Relations (Oct 2014) (Revised)	This section is well written and acknowledges the importance of maintaining "harmonious bargaining relationships" and to help ensure no disruption in services. The RFP should emphasize the need for the contractor to include labor organizations early in the process to help ensure a smooth transition.
10	City of Oak Ridge, Tennessee		H.44	DOE-H-2070 Key Personnel	This section requires that all key personnel "shall be assigned full-time to their respective positions and their permanent duty station is located on the Oak Ridge Reservation or in Oak Ridge, TN." Add a statement that requires senior leaders to reside in Oak Ridge. Doing so helps demonstrate community investment and inspires confidence of citizens in the leadership team.
11	City of Oak Ridge, Tennessee		Attachment J-12	Difficult to Dispose of Waste	This section lists almost 150 waste containers streams that "either have no current disposition paths or the known disposition paths are cost-prohibitive and/or difficult to implement. The Contractor shall work with DOE to develop innovative and cost-effective approaches to disposition of these wastes." Recommend to add the word "off-site" in front of the word "disposition." The end state for the community is to remove hazardous waste out of the community, thereby minimizing long-term risks and costly institutional controls.

